



RESULTS OF THE PUBLIC TENDERS IN RELATION TO FDC'S SICAV¹

Public tender dated 2 August 2006 regarding the awarding of a depositary bank and central administration mandate

During the first phase of the tender, 18 candidates have submitted a candidature dossier in due form. All of these candidates have been asked to submit an offer for the second phase of the tender. Finally, 15 offers have been retained during this second phase.

During the meeting of FDC's Board of Directors held 22 March 2007, the mandate was awarded to **Citibank International plc (Luxembourg branch)**.

Public tender dated 25 September 2006 regarding the awarding of several portfolio management mandates

This tender consisted of seven different lots and foresaw the awarding of 21 mandates including 7 stand-by mandates. During the first phase of the tender, 53 candidature dossiers were submitted in due form, corresponding to 114 questionnaires. Finally, 49 offers corresponding to 92 questionnaires have been retained during the second phase of the tender.

During the meeting of FDC's Board of Directors held 7 June 2007, the mandates have been awarded to:

Lot	Company
Lot 1: Euro-denominated bonds – Active	<ul style="list-style-type: none">• AGF Asset Management• BNP Paribas Asset Management• Société Générale Asset Management Paris• Deutsche Asset Management International GmbH (stand-by mandate)

¹ Data as of 31 December 2020.

Lot 2: Global bonds – Active	<ul style="list-style-type: none"> • Aberdeen Asset Managers Limited • Franklin Templeton Investment Management Limited • Schroder Investment Management Limited (stand-by mandate)
Lot 3: European equities – Indexed	<ul style="list-style-type: none"> • Lot not awarded
Lot 4: European equities – Active	<ul style="list-style-type: none"> • Degroof Institutional Asset Management • Dexia Asset Management Luxembourg SA • Petercam Institutional Asset Management (stand-by mandate)
Lot 5: Global equities – Indexed	<ul style="list-style-type: none"> • State Street Banque (SSgA France) (no stand-by mandate awarded)
Lot 6: Global equities – Active	<ul style="list-style-type: none"> • Insight Investment Management Limited • Invesco Asset Management Deutschland GmbH • JPMorgan Asset Management (stand-by mandate)
Lot 7: Euro-denominated liquidities – Active	<ul style="list-style-type: none"> • AXA Investment Managers Paris SA • Crédit Agricole Asset Management • Fortis Investments • UBS Global Asset Management (UK) Limited (stand-by mandate)

Public tender dated 14 June 2007 regarding the awarding of an independent auditor mandate

A total of 4 offers has been received in due form.

During the general meeting of the SICAV held 12 July 2007, the mandate has been awarded to **Ernst & Young S.A.**

Public tender dated 8 February 2010 regarding the awarding of several portfolio management mandates

This tender consisted of 3 different lots and foresaw the awarding of 3 mandates. 12 offers corresponding to 21 questionnaires have been submitted in due form.

During the meeting of FDC's Board of Directors held 20 May 2010, the mandates have been awarded to:

Lot	Company
Lot 1: Euro-denominated bonds - Indexed	<ul style="list-style-type: none">• Credit Suisse S.A.
Lot 2 : Global bonds - Indexed	<ul style="list-style-type: none">• BlackRock IM
Lot 3: Emerging markets equities - Indexed	<ul style="list-style-type: none">• State Street Global Advisors

Public tender dated 30 September 2011 regarding the awarding of several portfolio management mandates

This tender consisted of 3 different lots and foresaw the awarding of 7 mandates including 3 stand-by mandates. During the first phase of the tender, 59 candidature dossiers were submitted in due form corresponding to 94 questionnaires. Finally, 33 offers corresponding to 41 questionnaires have been retained during the second phase of the tender.

During the meeting of FDC's Board of Directors held 25 April 2012, the mandates have been awarded to:

Lot	Company
Lot 1: FDC SICAV Global bonds - Active 3	<ul style="list-style-type: none">• Wellington Management International Ltd.• Natixis Asset Management (stand-by mandate)

Lot 2: FDC SICAV Emerging markets equities – Active	<ul style="list-style-type: none"> • Dimensional Fund Advisors Ltd. • AllianceBernstein Limited • Baring Asset Management (stand-by mandate)
Lot 3: FDC SICAV Global equities - Active 3	<ul style="list-style-type: none"> • ING Investment Management • Kleinwort Benson Investors (stand-by mandate)

Public tender dated 30 January 2012 regarding the awarding of an independent auditor mandate

A total of 3 offers has been received in due form.

During the general meeting of the SICAV held 25 April 2012, the mandate has been awarded to **Deloitte Audit S.à r.l.**

Public tender dated 6 February 2013 regarding the awarding of several portfolio management mandates

This tender consisted of four different lots and foresaw the awarding of four mandates and four stand-by mandates (if at least five valid proposals are received for the given lot). During the tender, 39 proposals have been received from 30 different companies.

During the meeting of FDC's Board of Directors held 11 July 2013, the mandates have been awarded to:

Lot	Company
Lot 1: Global Small Cap equities – Indexed	<ul style="list-style-type: none"> • BlackRock Investment Managers (UK) Limited, London • Northern Trust Global Investments Limited, London (stand-by mandate)

Lot 2: Global Small Cap equities - Active	<ul style="list-style-type: none"> • Allianz Global Investors Europe GmbH UK Branch, London • Dimensional Fund Advisors Limited, London (stand-by mandate)
Lot 3: Emerging Markets bonds (local currency) – Indexed	<ul style="list-style-type: none"> • UBS Global Asset Management (UK) Limited, London • State Street Global Advisors Limited, London (stand-by mandate)
Lot 4: Emerging Markets bonds (local currency) – Active	<ul style="list-style-type: none"> • Pictet Asset Management Limited, London • Natixis Asset Management, Paris (stand-by mandate)

Public tender dated 3 August 2015 regarding the awarding of two portfolio management mandates

This tender foresaw the awarding of two mandates and, when appropriate, the awarding of one or more stand-by mandates.

During the meeting of FDC's Board of Directors held on 19 November 2015, the mandates have been awarded to:

Lot	Company
Global Real Estate unlisted - Active 1	Aviva Investors Global Services Limited (AIGSL), London
Global Real Estate unlisted - Active 2	CBRE Global Investment Partners Limited, London
Stand-by mandate	UBS Asset Management (UK) Limited, London

Public tender dated 18 July 2016 regarding the awarding of one custodian bank and central administration mandate as well as one standby mandate

In total, six tenderers have submitted an offer in due form.

During the meeting of FDC's Board of Directors held 15 December 2016, the mandate was awarded to **Citibank Europe plc (Luxembourg branch)** whereas the standby mandate has been awarded to **RBC Investors Services Bank S.A.**

Public tender dated 23 May 2017 regarding the awarding of several portfolio management mandates

This tender consisted of four different lots and foresaw the awarding of seven mandates and four stand-by mandates. During the tender, 81 proposals have been received from 47 different companies.

During the meeting of FDC's Board of Directors held 14 December 2017, the mandates have been awarded to:

Lot	Company
Lot 1: EUR denominated Money Market Sustainable Approach – Active	<ul style="list-style-type: none"> • AXA Investment Managers, Paris • Amundi Asset Management, Paris (stand-by mandate)
Lot 2: EUR denominated Bonds Sustainable Approach – Active	<ul style="list-style-type: none"> • Allianz Global Investors GmbH, France Branch, Paris • Amundi Asset Management, Paris • HSBC Global Asset Management (France), Paris • BNP Paribas Asset Management, Paris (stand-by mandate)
Lot 3: Global Bonds Sustainable Approach (hedged) – Active	<ul style="list-style-type: none"> • AXA Investment Managers, Paris • FIL Pensions Management, Kent (stand-by mandate)

Lot 4: Global Equities – Indexed	<ul style="list-style-type: none"> • State Street Global Advisors Limited, London • UBS Asset Management (UK) Limited, London • Northern Trust Global Investments Limited, London (stand-by mandate)
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Public tender dated 10 April 2018 regarding the awarding of several portfolio management mandates

This tender consisted of three different lots and foresaw the awarding of three mandates and three stand-by mandates. During the tender, 58 proposals have been received from 48 different companies.

During the meeting of FDC’s Board of Directors held 25 October 2018, the mandates have been awarded to:

Lot	Company
Lot 1: Global Equities Sustainable Approach - Active	<ul style="list-style-type: none"> • Robeco Institutional Asset Management BV, Rotterdam • AQR Capital Management (Europe) LLP, London (standby mandate)
Lot 2: Global Equities Sustainable Impact - Active	<ul style="list-style-type: none"> • BNP Paribas Asset Management, Paris • Mirova, Paris (standby mandate)
Lot 3: EUR Green Bonds - Active	<ul style="list-style-type: none"> • Allianz Global Investors - French Branch, Paris • NN Investment Partners, The Hague (standby mandate)

Public tender dated 10 September 2019 regarding the awarding of several portfolio management mandates

This tender consisted of three different lots and foresaw the awarding of three mandates and three standby mandates. During the tender, 18 valid proposals have been received from 10 different companies.

During the meeting of FDC's Board of Directors held 27 February 2020, the mandates have been awarded to:

Lot	Company
Lot 1: EUR denominated Bonds – Indexed	<ul style="list-style-type: none">• Credit Suisse Asset Management (Switzerland) Ltd., Zurich• State Street Global Advisors Limited, Dublin (standby mandate)
Lot 2: Global Bonds – Indexed	<ul style="list-style-type: none">• BlackRock Investment Management (UK) Limited, London• Credit Suisse Asset Management (Switzerland) Ltd., Zurich (standby mandate)
Lot 3: Emerging Markets Equities – Indexed	<ul style="list-style-type: none">• Pictet Asset Management SA, Geneva• Credit Suisse Asset Management (Switzerland) Ltd., Zurich (standby mandate)